

STATEMENT OF WORK

SOW-2026-047

Terminal records migration and operating dashboards — issued under the Master Services Agreement of 14 March 2024

REVISION 1.0 / 2 FEB 2026

EFFECTIVE DATE 2 February 2026	TERM 2 Feb – 29 May 2026	CONTRACT VALUE USD 142,500.00	PAYMENT TERMS Net 20 days
PROVIDER Meridian Consulting LLP 1200 SW Alder Street, Suite 400, Portland, OR 97205 · Contact: Jordan Ellis		CLIENT Container Co., Inc. 55 Pier Road, Berth 22, Oakland, CA 94607 · Contact: Sam Ortiz	
MASTER AGREEMENT MSA dated 14 Mar 2024	ACCEPTANCE WINDOW 7 business days	CHANGE RATE USD 185.00 / hour	GOVERNING LAW State of Oregon
RECITAL	This Statement of Work is entered into as of the Effective Date above by Meridian Consulting LLP, an Oregon limited liability partnership (PROVIDER), and Container Co., Inc., a Delaware corporation (CLIENT), under the Master Services Agreement identified above (the MSA). Terms not defined here carry the meaning given in the MSA; where the two conflict, the MSA governs, save that the dates and fees in the schedule at 3.1 prevail over any estimate previously exchanged.		

01 DEFINITIONS	
1.1	DELIVERABLE means an item listed in the schedule at 3.1, delivered in the form stated against it.
1.2	ACCEPTANCE means Client's written approval of a Deliverable, or the lapse of seven (7) business days from delivery without written rejection stating the failure relied on.
1.3	CHANGE ORDER means a written instrument signed by both parties recording a variation to scope, fee or date.
1.4	CLIENT DATA means records extracted from Client's gate, yard and billing systems and supplied to Provider for migration.

02 SCOPE OF SERVICES	
2.1	Provider will migrate eleven (11) years of terminal gate, yard and billing records from Client's AS/400 estate into a managed warehouse on Client's cloud account, and will build and hand over six (6) operating dashboards on that warehouse.
2.2	Work is performed remotely except for two (2) on-site weeks at the Oakland terminal, in the weeks commencing 9 February and 4 May 2026. Travel is billed at cost against receipts, capped at USD 4,000 for the engagement.
2.3	The following are outside scope and proceed only under a CHANGE ORDER: (a) decommissioning of the AS/400 estate or surrender of any licence held on it; (b) integration with Client's customs broker or any third-party carrier portal; (c) hosting, monitoring or support after the thirty (30) day period at clause 3.3.

03 DELIVERABLES, DATES AND FEES				
3.1	Provider will deliver, and Client will pay for, the following:			
REF	DELIVERABLE	FORM OF DELIVERY	DUE	FEE (USD)
3.1.1	Discovery and data audit	Written findings, inventory of 22 source tables, risk register	20 Feb 2026	18,750.00
3.1.2	Target data model	Dimensional model, six fact tables, migration runbook	13 Mar 2026	27,500.00
3.1.3	Migration and reconciliation	Eleven years loaded and reconciled to Client's ledger within 0.1%	17 Apr 2026	46,250.00
3.1.4	Operating dashboards	Dwell, gate cycle, yard use, demurrage, exceptions, daily brief	8 May 2026	34,000.00
3.1.5	Training and handover	Two half-day sessions for 14 staff, runbook, 30-day defect support	29 May 2026	16,000.00
TOTAL CONTRACT VALUE				142,500.00
3.2	Twenty-five per cent (25%) of the contract value is invoiced on execution and credited against the fee at 3.1.5; each remaining fee is invoiced on ACCEPTANCE of the Deliverable it is stated against. Invoices are payable net twenty (20) days. Sums outstanding beyond thirty (30) days bear interest at 1.5% per month or the maximum rate permitted by law, whichever is lower. Fees are exclusive of sales and use tax.			
3.3	Dates assume CLIENT DATA and each ACCEPTANCE arrive within the periods stated. Delay attributable to Client moves every subsequent date by the length of that delay.			

04 CHANGE CONTROL	
4.1	No variation to scope, fee or date takes effect until a CHANGE ORDER is signed by both parties. Work performed outside the schedule at 3.1 without one is not chargeable.
4.2	Each CHANGE ORDER states the scope varied, the fee impact at the change rate above, and the revised date for every affected DELIVERABLE.

05 INTELLECTUAL PROPERTY AND CONFIDENTIALITY	
5.1	On payment in full, Provider assigns to Client all right, title and interest in the DELIVERABLES, including the data model, transformation code and dashboard definitions. Provider retains its pre-existing frameworks and methods, and grants Client a perpetual, royalty-free licence to use them as embodied in the Deliverables.
5.2	CLIENT DATA remains Client's property. Provider may use it only to perform this Statement of Work, will hold it in the Oakland and Portland regions only, and will return or destroy it within thirty (30) days of termination. Confidentiality obligations survive three (3) years from the end of the Term.

Executed by the parties through their duly authorised representatives as of the Effective Date. This instrument may be signed in counterparts.	
MERIDIAN CONSULTING LLP – PROVIDER	CONTAINER CO., INC. – CLIENT
BY _____	BY _____
NAME Jordan Ellis	NAME Sam Ortiz
TITLE Managing Partner	TITLE VP Terminal Operations
DATE _____	DATE _____