Toyco Inc.

Account **TOY-0042** · 1 July – 30 September 2025 · issued 3 October 2025. A summary of invoices already sent — **not itself an invoice.**

BILLED TO

Jordan Ellis
VP Operations, Toyco Inc.
1450 Bryant Street
San Francisco, CA 94103
ap@toyco.com

ENGAGEMENT

Dana Kohl
Principal, retail & operations
Store operations diagnostic
Quote Q-2025-118 · terms net 15
dana.kohl@meridianconsulting.com

OPENING 1 JUL	CHARGES	PAID & CREDITED	CLOSING 30 SEP
$8,700.00	+$35,251.00	−$22,592.50	$21,358.50

DATE	REFERENCE	DETAIL	CHARGES	CREDITS	BALANCE
1 JUL	—	**Balance brought forward**			8,700.00
3 JUL	INV-2025-311	Store operations diagnostic — 50% at kickoff	13,050.00		21,750.00
14 JUL	PMT-0714	Payment received, wire — clears INV-2025-288 in part		8,200.00	13,550.00
29 JUL	INV-2025-327	Travel and site visits, June — four regions	1,842.50		15,392.50
6 AUG	PMT-0806	Payment received, wire — settles INV-2025-311		13,050.00	2,342.50
15 AUG	INV-2025-344	Demand forecasting model — milestone 1 of 2	2,900.00		5,242.50
21 AUG	CRN-0821	Credit note — travel cap applied to INV-2025-327		342.50	4,900.00
2 SEP	INV-2025-362	Supplier terms benchmark — top twelve vendors	2,900.00		7,800.00
9 SEP	PMT-0909	Payment received, ACH — part of INV-2025-327		1,000.00	6,800.00
18 SEP	INV-2025-381	Executive readout, findings deck and action list	1,450.00		8,250.00
25 SEP	INV-2025-396	Store operations diagnostic — 50% on completion	13,050.00		21,300.00
30 SEP	ADJ-0930	Service charge — 1.5% on $3,900.00 over 30 days past due	58.50		21,358.50
30 SEP	—	**Balance carried forward**	35,251.00	22,592.50	21,358.50

OPEN ITEMS

Seven documents unsettled at 30 September — the five rail buckets, item by item

REFERENCE	INVOICED	DUE	DAYS PAST DUE	BUCKET	OPEN AMOUNT
INV-2025-396	25 Sep 2025	10 Oct 2025	—	NOT YET DUE	13,050.00
INV-2025-381	18 Sep 2025	3 Oct 2025	—	NOT YET DUE	1,450.00
ADJ-0930	30 Sep 2025	15 Oct 2025	—	NOT YET DUE	58.50
INV-2025-362	2 Sep 2025	17 Sep 2025	13	1–30 DAYS	2,900.00
INV-2025-344	15 Aug 2025	30 Aug 2025	31	31–60 DAYS	2,900.00
INV-2025-327	29 Jul 2025	13 Aug 2025	48	31–60 DAYS	500.00
INV-2025-288	24 Jun 2025	9 Jul 2025	83	61–90 DAYS	500.00
Seven open documents				CLOSING BALANCE	21,358.50

HOW THE SCHEDULE IS BUILT

Buckets count days past the **due** date, not days since the invoice, so every open document above sits in exactly one of them and the rail adds back to the closing balance.

SETTLEMENT

Remit against the references above, not against this statement. **$6,800.00 is past due today**; anything beyond thirty days carries 1.5% per month and pauses the forecasting model.

Meridian Consulting

RETAIL & OPERATIONS PRACTICE

210 N Green Street
Chicago, IL 60607
ar@meridianconsulting.com

AMOUNT DUE

$21,358.50

Payable on receipt under net 15.
Next due date **10 October 2025**.

PAST DUE	$6,800.00

AGING AT 30 SEPTEMBER

Not yet due	14,558.50
1–30 days	2,900.00
31–60 days	3,400.00
61–90 days	500.00
Over 90 days	0.00
TOTAL	$21,358.50

STATEMENT

NUMBER	ST-2025-Q3-042
ISSUED	3 October 2025
TERMS	Net 15 from invoice date
MANAGER	Dana Kohl

Queries on any line must reach **ar@meridianconsulting.com** within ten days of the issue date.

REMIT TO

PAYEE	Meridian Consulting LLC
BANK	Northern Trust, Chicago
ACH	Routing 071000152 Acct 8840216773
WIRE	SWIFT CNORUS44
REF	TOY-0042

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